

VITA

Margaret M. Sullivan

ACADEMIC PREPARATION

Georgia State University, Atlanta, Georgia

1980-1983: Postdoctoral study in Educational Administration

1977: Ph.D., Educational Leadership

1967: M.Ed., Special Education

DeKalb College, Clarkston, Georgia

1966: Elementary Education Certification

The University of Georgia, Athens, Georgia

1965: B.S., Art Education

EXPERIENCE

Southeastern Consulting Group on Higher Education

2006 - Present President

Commission on Colleges, Southern Association of Colleges and Schools

1997 - 2006 Director, The Consulting Network

Independent Consultant

1993 - 1997 Consultant

Brenau University

1989 - 1993 Vice President for Academic Affairs, Professor of Education and Psychology

Georgia State University*

1978 - 1989 Assistant Vice President; Assistant to the President and Provost;
Adjunct Associate Professor of Urban Studies; Planning Associate;

1970 - 1973 Assistant Director; Administrative Specialist; Part-time Instructor;
And Graduate Teaching Assistant.

Brenau University* Chairman, Divisions of Community Service, Education and

1973 - 1978 Graduate Studies; and Assistant Professor.

University of Georgia*

1973 - 1977 Part-time Instructor of Special Education

* Experiences were simultaneous, therefore the dates overlap.

Other Experiences

1973 -1974 Assistant Director of Hall County, Learning Difficulties
1970 Teacher of Special Education
 Howard High School, Atlanta, Georgia
1967-1969 Teacher of Elementary Education and Art Coordinator
 Oakcliff Elementary School, DeKalb County, Georgia
1966 Teacher of Art
 Sylvan High School, Atlanta, Georgia

PUBLICATIONS

Book Chapters

“A Differentiated Supervisor Program Applied in a Small School Setting.” *The Rural and Small School Principals*, 1985. Sullivan with Clarke and Richardson.

“A Review of Information Processing Models and Their Application to Special Education.” *The Second Review of Special Education*, 1974. Sullivan and Ensminger.

Articles, Monographs, and Reports

“Institutional Effectiveness,” *Assessment Update*, 13, September-October 2001. Sullivan with Wilds.

“Assessment Syndromes,” *Assessment Update*, 12, August 2000. Sullivan and Wilds.

“Library Assessment and Accreditation Expectations.” *American Theological Library Association, Proceedings*. Loyola University, 1999.

“Building Literate Families: A Comparison of Local Evaluation to National Studies.” Gwinnett County, GA, 1997.

“Our Parents Speak.” Gwinnett County, GA, 2000.

Annual Report to the Board of Regents, Georgia State University, 1982-1989.

“High Schools of Excellence: Common Denominators.” *The Journal of the Georgia Association of Teacher Educators*, 9, 1985, p 29-40. Sullivan with Richardson.

“Removing the Mystic Surrounding Academic Planning.” *Research in Higher Education*, 16, 1983, p 283-286. Sullivan with Barbe.

Georgia State University, College of Law Feasibility Study: Working Paper, Georgia State University, 1982.

Assessment of Institution Strengths to Meet Perceived Community and Employment Needs, Georgia State University, 1982. Sullivan with Smith.

An Analysis of the Human Resource Curriculum, Georgia State University, 1980.

Student Demographics: Pilot Education Project, Georgia State University, 1979 – 1980.

Pilot Education Project Annual Reports, Georgia State University, 1978-1979; 1979-1980.

Handbook for Local Advisory Committees, Georgia Advisory Council on Vocational Education, 1979.

Annual Reports, The Georgia Advisory Council on Vocational Education, 1979, 1982.

Issues in Perspective, The Governor's Council on Post-secondary Education, 1979.

“Drug Education and the Mentally Retarded.” *Education and Training for the Mentally Retarded*, October, 1975. Sullivan with Sengstock and Vergason.

“Identification of the Learning Disabled Child,” “Services for the Learning Disabled,” and “The Parent's Role with the Learning Disabled Child,” *The Times*, Gainesville, Georgia, November, 1975. Sullivan with Burtz.

Brenau University Implementation Report, 1992.

Beyond the Mandates: The Economy and Equity, 1981, edited.

Industrial Child Care, 1975.

Services for the Deaf: Who Cares?, 1970. Sullivan with Bentley.

Video Tape and Teacher Training Materials

“Introduction to Exceptional Children and Youth.” Project STRETCH, MCESA, Atlanta, Georgia 1976, Sullivan with Wehr.

Teacher Certification Tests (TCT)

Preparation of test materials in the areas of Mental Retardation and Mildly Handicapped for the Georgia Competency Tests, 1976.

GRANT ACTIVITIES

Evaluation

Gwinnett County, Georgia. Even Start Program, 1994-2000.

Written, Funded, and Administered

Hurricane Katrina Foreign Contribution Grants (US Dept of Education, 2006)

Hurricane Recovery Award (US Dept of Education, 2006)

Hurricane Recovery Award II (US Dept of Education, 2007)

Leadership Training of Georgia State University Senior Administration, American Association of State Colleges and Universities, 1982.

“Beyond the Mandates: The Economy and Equity,” Title I, 1979.

Industrial Child Care Conference, Title XX, 1974.

Appalachian Child Care Project, Title XX, 1973, 1974.

Written and Funded

Gwinnett County, Georgia Even Start Program, 1998.

Adapting the Georgia Career Information System to the Handicapped, 1979.

Coordinated

“Noneducational Problems of the Handicapped,” Georgia Humanities, Gainesville Junior College, Gainesville, Georgia. Sullivan with Piper, 1978.

CONSULTANT ACTIVITIES

Consulted with over 200 colleges and universities in the southeast and southwest portions of the United States.

Gwinnett County, Department of Education, Georgia, Worked as court accepted expert witness in numerous cases.

Georgia State Department ABET pre-visitation teams to DeKalb Area Vocational Technical School and Columbus, Georgia Area Vocational Technical Schools.

Title VI, visitation team to DeKalb County, Georgia.

Federal monitoring teams (PL 94-142) to Gracewood, Augusta, Georgia and Muscogee County Schools, Columbus, Georgia.

The Governor’s Committee on Postsecondary Education (Georgia).

The Council for Independent Colleges.

SOUTHERN ASSOCIATION OF COLLEGES AND SCHOOLS INSTITUTIONAL ACTIVITIES (SACS)

Brenau University

University Liaison Officer

Supervised 1990 Self-Study

Prepared Reaffirmation and Substantive Change Reports

Georgia State University
University Liaison Officer
Directed 1988 Self-Study, Prepared Reaffirmation Response.
Prepared 1982 Fifth Year Report

Brenau University
Directed 1976 Graduate Self-Study.

Visiting Committees

Concordia College, Selma, Alabama, 1992(Chairman).

Troy State University, Off-Campus-Western Programs, 1992 (Chairman).

Ambassador College, Big Sandy, Texas, 1991 (Chairman).

Jimmy Swaggart Bible College and Seminary, Baton Rouge, Louisiana, 1990
(Chairman).

Vanderbilt University, Masters Program, Romney, West Virginia, 1989 (Chairman).

University of Miami, Doctoral and Masters Programs, St. Croix and St. Thomas, Virgin
Islands, 1989 (Chairman).

Southern University, Doctoral Program, Baton Rouge, Louisiana, 1988 (Chairman).

University of the Americas, Pueblo, Mexico, 1988 (Member).

University of Houston, Houston, Texas, 1987 (Member).

Samford University, Birmingham, Alabama, 1986 (Member).

Advisory Committee

Committee on the Accreditation of Foreign Institutions, 1988 (Chairman).

SAMPLE KEYNOTE PRESENTATIONS

“Weaving Assessment into Accreditation Standards.” Virginia Association of
Institutional Research, Richmond, VA, 2007

“Weaving Assessment into Accreditation Standards.” Texas Association of Institutional
Research, Galveston, TX, 2007.

“Issues and Discussions Related to Offering the Baccalaureate Degree.” Sixth Annual
International Conference of The Community College Baccalaureate Association, Atlanta,
GA, 2006.

“What Do The SACS Principles Mean For You?” The Lonestare Group, Austin, TX, 2004.

“SACS Compliance and Leadership and Process.” North Texas Community College Consortium, Spring Creek Conference Center, 2005.

SAMPLE PRESENTATIONS

Southern Association of Colleges and Schools

“Quality Enhancement Plan: Creative Opportunity,” 2003-2004.

“Evaluating The Quality Enhancement Plan,” 2004

“Self-Study Workshop,” 1997-2000.

“Newcomer Presentation,” 1998-2000.

“Women in Higher Education,” 1992.

“The General Educational Curriculum,” 1987.

Council for Independent Colleges

“Dean’s Open Mike,” 1990.

“Academic Planning,” 1990.

Association for Institution Research

“The Bare Bones of Assessment,” Phoenix, Arizona, 1988. Sullivan with Smith, Fincher, Rogers, and Teranzini.

“Assessment,” Kansas City, Kansas, 1987. Sullivan with Smith, Rogers, Lick, and Salley.

Society for College and University Planning

“A Collegial Model for Academic Planning,” Buffalo, New York, 1982.

“Impact of Technology on Academic Planning,” New Orleans, Louisiana, 1983.

Southern Association of Institutional Research

“Change Models: Implications for Institutional Research,” Daytona Beach, Florida, 1983. Sullivan with Smith, Jones, and Clements.

“Assessment of Institutional Environment,” Daytona Beach, Florida, 1983. Sullivan with Smith.

“The Pendulum Swings; Impact of Institutional Research on Institutional Priorities,” Birmingham, Alabama, 1982. Sullivan with Smith.

“Cost verses Value: Academic Qualifiers to Cost Analysis,” Birmingham, Alabama, 1982. Sullivan with Hopkins.

“Perspectives on Quality in Postsecondary Education,” Charlotte, North Carolina, 1981.

“Conducting a Public Image Survey,” Charlotte, North Carolina, 1981. Sullivan with Bryson.

National Conference on Social Welfare

“Impact of Legislative Changes, Block Grants, and Budget Reductions of Education,” Atlanta, Georgia.

American Education Research Association

“A State-wide Needs Assessment in Teacher Education: From Theory to Application.” New Orleans, Louisiana, 1984. Sullivan with Richardson and Barbe.

“Critical Thinking: Application to the Disciplines.” Title III Workshops, Rocky Mount, NC, 2003, 2004.

ORGANIZATIONS

Private Industry Council, Atlanta, Georgia, Finance Committee Member, 1988-1993.

National Association of State Advisory Councils on Vocational Education. Georgia Representative and member of Sub-Committee on National Policy Analysis, 1983-1985.

Society for College and University Planning.

Georgia Council on Vocational Education, 1977-1984, Chairman, 1984-1984, Executive Committee, 1979-1980; 1983-1984, State Planning Committee Chairman, 1978, Evaluation Committee Vice Chairman, 1981, Annual Report Committee Chairman, 1982.

Georgia Advisory Council for the Development and Implementation of Instructional Services, 1980-1983.

Arts Council of Gainesville, Georgia. President, 1998, member of Board of Directors, 1994-2000.

Kiwanis Club, Gainesville, Georgia, 1989-1994, member of Board of Directors, 1992-1994.

Association of Institutional Research.

Southern Association of Institutional Research.

Georgia State University Professional Women's Committee; Co-Chair.

Omicron Delta Kappa.

Phi Delta Kappa.

Kappa Delta Epsilon.

Brenau University Advisory Board, 1988-1989.

Lanier Education Foundation.

Advisory Board for the Hall County, Georgia Training Center for the Developmentally Disabled. Vice Chairman, 1974-1975; Chairman, 1975-1977.

Association for Children with Learning Disabilities, 1972-1975.

Council for Exceptional Children, Georgia Confederation. Legislative Chairman, 1974-1975.

Outstanding Young Women of America, 1979.

American Cancer Society, Georgia Division Award of Excellence.

